

ABSTRACT

The Role of a Government Agency as an Agent
of Change: A Case Study of the Jamaica Defence
Force in the Development of Jamaica

WINSTON ANTHONY SUTHERLAND

The Jamaica Defence Force was created in 1962 in a colonial climate to defend Jamaica as well as to perform other status quo related national functions. It has however evolved into an institution with a culture of social engineering as an agent of change.

In this thesis, a case study approach using secondary data, has been adopted to identify the genesis, metamorphosis and evolution of this state security entity as well as to suggest how it can be further developed to meet the needs of national development.

The effort is also based on the first-hand experience of the author, with over 18 years at the executive level of the organization, and is designed to foster a better understanding of this strategic organization on which so little has been written.