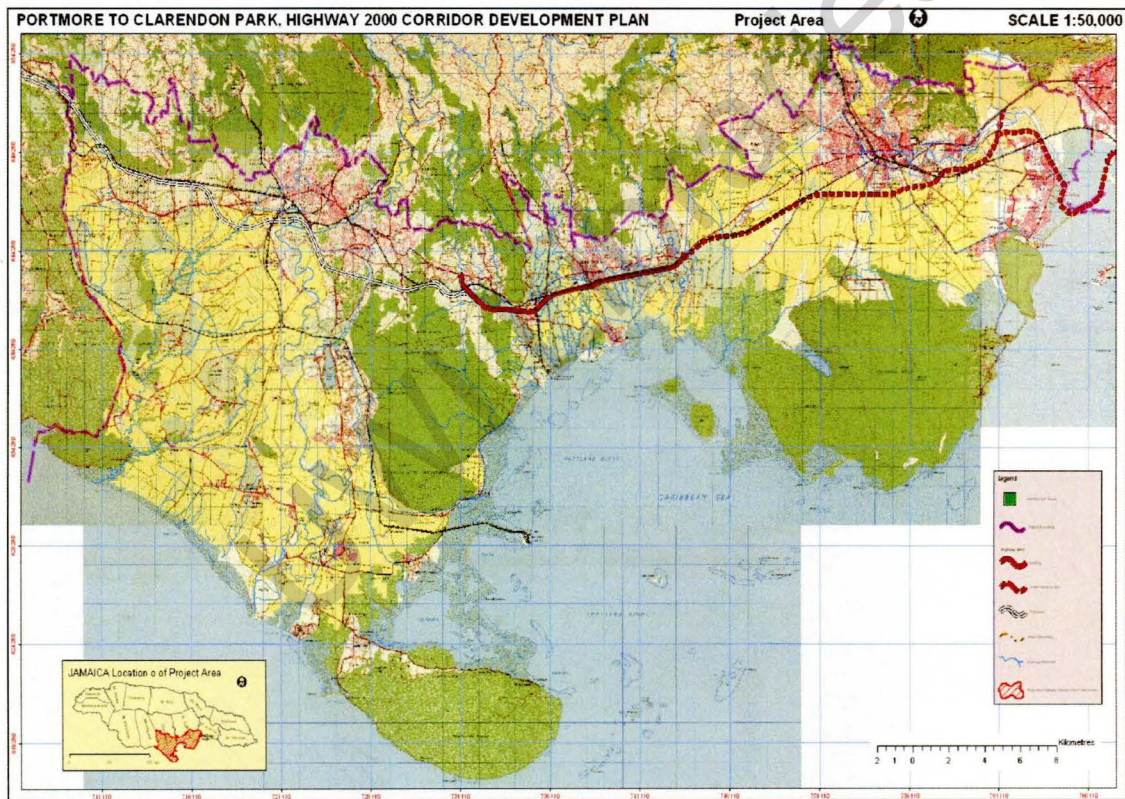


PORTMORE TO CLARENDON PARK HIGHWAY 2000 CORRIDOR DEVELOPMENT PLAN 2004-2025

Final Draft

Volume 14

Policies, Institutional and Regulatory Framework



October, 2005

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FOREWORD

This report is one of the series prepared by the Portmore to Clarendon Park – Highway 2000 Corridor Development Plan 2004–2025 Project, a multi-disciplinary effort by the project team, consultants, and several government agencies.

The project was initiated by the Cabinet, chaired by the Most Honourable P.J. Patterson, Prime Minister, with responsibility for implementation given to Dr. the Honourable Paul Robertson, Minister of Development, Office of the Cabinet (Development), and the Honourable Dean Peart, Minister of Land and Environment, Ministry of Land and Environment, assisted by a Steering Committee constituted as follows:

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PORTMORE TO CLARENDON PARK – HIGHWAY 2000 CORRIDOR DEVELOPMENT PLAN 2004-2025 – Final, October 2005

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- Volume 6 Public Health, Safety & Noise** – Ms Joy E. Douglas, (Senior Urban & Regional Planner), Miss Gail Smikle, Urban & Regional Planner, Mr. Kirk Freckleton, Urban & Regional Planner/GIS, Mr. Shomari Small (Research Assistant), Miss Lesli Williams (Research Assistant), Miss Susan Burrowes (Research Assistant)
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Volume 14 Policies, Institutional and Regulatory Framework –
Ms Joy E. Douglas, (Senior Urban & Regional Planner)

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Numerous individuals and agencies also provided support for the ad hoc sub-committees and working sessions established to provide input into:

- The Agriculture Sector Report
- Economic Base
- Transportation & Infrastructure
- Pollution Control & Waste Management
- Settlement and Housing

The following organizations provided direct support for project completion:

- Office of the Cabinet (Development)
- Ministry of Land & Environment
- Development Bank of Jamaica
- Planning Institute of Jamaica
- National Housing Trust
- Department of Forestry
- Water Resources Authority
- St. Catherine Parish Council
- Clarendon Parish Council
- Portmore Municipal Council

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LIST OF ACRONYMS

BIS	Beneficiary Identification System
CBO	Community-Based Organizations
CDC	Community Development Council
DDC	District Development Council
ED	Enumeration District
HARB	Heritage Architectural Review Board
IUCN	International Union for the Conservation of Natural Resources
JCDC	Jamaica Cultural Development Commission
JCPDI	Jamaica Community Peace & Development Initiative
JIA	Jamaica Institution of Architects
JLP	Jamaica Labour Party
JNHT	Jamaica National Heritage Trust
JPS	Jamaica Public Service
JSLC	Jamaica Survey of Living Conditions
KMR	Kingston Metropolitan Region
MP	Member of Parliament
NEPA	Natural Resources Environment Agency
NGO	Non-Governmental Organizations
NHT	National Housing Trust
NRCA	National Resource Conservation Agency
NYS	National Youth Service
ODPEM	Office of Disaster Preparedness and Emergency Management
PAHO/WHO	Pan American Health Organization
PATH	Programme of Advancement through Health and Education
PBPA	Portland Bight Protected Area
PIOJ	Planning Institute of Jamaica
PMI	Peace Management Initiative
PNP	People's National Party
PTA	Parent Teachers Association
SDC	Social Development Commission
SDC	Swiss Development Cooperation
SSP	Senior Superintendent of Police
STATIN	Statistical Institute of Jamaica
SWOT	Strength Weaknesses Opportunities and Threats
UDC	Urban Development Corporation
UNICEF	United Nations Children's Fund
WRA	Water Resources Authority

EXECUTIVE SUMMARY

The report reviews the Present Planning System in Jamaica, Local Government Reform and the implications for plan production.

Emphasis is placed however on the actions that will have to be taken, primarily by the local planning authorities in ensuring the success of the plan. These are as follows:

The Plan proposes to perform at a target of 80% of applications being determined in eight (8) weeks (with the exception of major projects).

This will be done by:

1. Delegation of minor and uncontentious decisions;
2. Wider use of IT facilities;
3. Upgrading of outdated administrative systems;
4. Close monitoring of progress on applications;
5. Encouraging pre-application; and
6. Encouraging pre-application negotiation on proposals.

These measures will improve both the speed and quality of decisions.

Delegation

The Parish Councils and the Portmore Municipality will use powers of delegation to officers for decisions on householder applications and so processed them more quickly. All minor decisions will be taken at officer level and only referred to committee if there are significant objections. Increased delegation will assist officers in building good relations with the public.

Action

Preparation of a guidance document entitled, 'Development Control: Delegation Agreements', based on best practice in this area. This will encouraged the maximum use of delegation as part of an improved customer service.

Improved IT

There is tremendous cost and time benefits to be derived from good quality IT systems. This includes improvements through IT monitoring of progress on consultation responses. Well thought out, standardized forms can help to reduce delays in processing applications caused by applicants providing poor quality and incomplete information. Consideration can also be given to the greater use of the Internet to improve information dissemination and decision-making.

Action

Development of a good practice guide entitled, 'The One Stop Shop Approach to Development Consents'. This will include the development of a computer system for providing initial advice on the different consents likely to be needed to undertake particular types of development.

Negotiation and Public Involvement

The Parish Councils and the Portmore Municipality will engage in pre-application negotiations. This may take time but will lead to good quality development and good customer relations. Teams will be established to work on particular sites or types of development. Professional Associations such as architects, planners, environmentalists and engineers will be directly involved.

Consultation

The late submission of comments by statutory consultees causes delays in processing applications. This is to be further streamlined.

Development Plans

The principle of a "rolling" plan, involving a continuous process of monitoring and review is to be pursued by the Councils and Municipality. Once plans are in place, partial alterations will be undertaken related to particular areas or types of development.

Fees for Planning Applications

Fees for planning applications will be adjusted to match the resources spent by authorities on handling particular types of proposals as outlined above.

Training for Councillors

Councillors need to be better informed about the planning system. This lack of knowledge hampers decision making.

Action

A syllabus on planning training for councillors is to be developed. This will identify the key topics on which training should be given and emphasize the importance of councillors being given a continuing programme of planning training to keep their knowledge up to date.

Enforcement

Enforcement legislation is to be strengthened. Enforcement action will be simplified and less resource intensive.

1.0 POLICY, INSTITUTIONAL AND REGULATORY FRAMEWORK

There has been extensive discussion of policy, legislation and institutional arrangements related to the sectors/elements treated in the various technical volumes that comprise the plan. This report will therefore not revisit these discussions but will focus on the framework related to the physical development.

1.1 The Present Planning System in Jamaica

The planning legislation of Jamaica provides for a planning system with national management and control of planning. Adopted in 1957, it mandates the preparation and adoption of a national physical development plan and regulation through a system of development orders throughout the country to carry out the intent of the national physical development plan.

In an attempt to rationalize the planning process the government has established the National Environment and Planning Agency (NEPA). This new agency represents an amalgamation of the Natural Resources Conservation Authority which has a statutory mandate for the conservation, protection and proper management of the natural resources of Jamaica; the Town and Country Planning Authority which has the statutory mandate to ensure the orderly planning of Jamaica and the Land Development and Utilization Commission with a statutory mandate to ensure that prime agricultural lands are kept in agricultural production in the interests food security and self sustainability.

The Ministry of Land and Environment (MLE) is leading the development of a new Town and Country Planning Act for the country. In the meantime, the current Act provides the legislative framework for planning in the country.

The Act establishes the Town and Country Planning Authority with responsibility for physical planning in Jamaica. A national agency, the Authority is appointed by and reports to the minister responsible for physical planning. The planning process is also informed by an advisory planning committee enabled by the Act to advise the Minister on planning matters under the provisions of the Act.

The Act provides for the preparation of a national physical plan. The most recent plan – National Physical Plan, 1978-1998, includes recommendations and strategies for an overall national development strategy and background studies on:

- Physical planning
- Population characteristics
- Settlement structure
- Housing
- Community facilities
- Conservation
- Agriculture, forestry and fisheries
- Mineral resources
- Tourism
- Manufacturing
- Public utilities (water, electricity, telephone system)
- Transportation

The plan provides a detailed review of development conditions and infrastructure required by Jamaica's economy activities, communications and population nation-wide.

At the local level, planning is not undertaken except by NEPA when preparing development orders, during which time parish councils are consulted.

1.2 Development Control Mechanisms – Development Orders

The Town and Country Planning Act provides for the creation of “development orders” to regulate the development of land. A development order can address all matters related to land use in a community or region including:

1. The preservation of land for roads, the construction of roads and the closing or diversion of existing roads;
2. In relation to buildings and structures, regulating and controlling their design, the purpose for which they may be used and the class or classes of structure which may be built on any land;
3. In relation to community planning, the control of zoning for specific uses, regulating the layout of housing areas and the siting of community facilities such as shops, schools, meeting halls and play centres;
4. The provision of amenities by preserving land as open spaces, for burial grounds, communal parks, bird sanctuaries and the protection of marine life, the preservation of buildings, sites and object of archaeological or historical interest, the preservation of forests, woods and trees, shrubs, plants and flowers;
5. Prohibiting or regulating the deposit of waste materials, the disposal of sewage and the pollution of rivers, lakes, ponds and the seashore;

6. Prescribing provisions to facilitate the establishment, extension or improvement of works by statutory undertakers in relation to power, lighting, water supply, sewage, drainage, sewage disposal, refuse disposal or other public service;
7. Prescribing provisions to facilitate the establishment, extension or improvement of systems of transport;
8. Regulating the allocation of sites in relation to transport and making provisions for the improvement of telephonic and other means of communication and the allocation of sites for use in relation to such communication;
9. Providing for and regulating the making of arrangements for the purpose of the development order by the Authority with a local authority, or by owners and other persons.

Where available, the development orders provide the basis for review of development applications. Development orders have not been prepared for all areas of the country. The Town and Country Planning (Clarendon Parish Provisional Development Order (Confirmation) Notification, 1982, and the St Catherine Coast Confirmed Development Order 1965, and the Spanish Town Confirmed Development Order 1964, are the legal instruments relevant to the plan area.

Until recently development orders have been structured as technical documents without a policy based guidance framework. Moreover, most are out of date (as is the case of St. Catherine and Clarendon). There however are plans to prepare new development orders that will cover each parish.

1.3 Preparation of Regional and Urban Plans

The local sustainable development planning (LSDP) approach has been adopted by the government for the preparation of plans. The principles of LSDP are:

1. Transparency and accountability
2. Long-term planning
3. Local and national partnerships
4. Participation
5. Environmental stewardship
6. Sustainable livelihoods
7. Social equity
8. Concern for the future
9. Subsidiarity
10. Inter-disciplinary decision making

Parish Development Committees (PDC) have also been created at the local level. These committees were formed to:

1. Develop the common vision for growth and development in the parish.
2. Assist the parish council in monitoring government agency delivery of services for the parish.
3. Serve as a forum for community input into capital and operating spending by the parish.
4. Foster participation by all sectors representing community interests.

1.4 Guidelines to Developers

Guidance to both public and private sectors will be provided through the regional and urban plans. The Government will channel infrastructure development into selected areas as a means of encouraging private sector development in them. Additionally, the manual for Development (1982) contains guidelines related to standards which will be useful for the private sector.

1.5 Principal Laws Relating to Physical Planning

1.5.1 The Local Improvements Act

This Act states that anyone wishing to layout land or building or other purposes for lease or sale must provide a plan which shall be submitted to the Local Authority for approval. The Government Town Planner and the Chief Technical Director of the Ministry of Works must be consulted in regards to all subdivision matters. However, the Government Town Planner has no say in the final decision. Some areas which come under the Local Improvements Act are not covered by the Town and Country Planning Law unless they fall in a “called-in” area.

Through the Local Improvements Act, therefore, physical development of land can be controlled.

1.5.2 The Parish Councils Building Act

Provides for parish councils to make bylaws for building erection, alternation and repair (and thus enabling councils to control building development where there are no development orders in force).

1.5.3 The Urban Development Corporation Act

Under the Urban Development Corporation (UDC) Act, UDC seeks to acquire, develop and dispose of lands in designated areas. Before development can take place, however, a development plan which may be commented on by the Local Authorities must be submitted to the Ministries responsible. The UDC has the advantage of being able to bypass the 'red tape' with which other developers must contend.

The fact that the Local Authority does not of necessity comment on the development plans prepared by the UDC presents a physical planning disadvantage in that UDC's plans might be in contravention with the Local Improvements Act.

1.5.4 The Housing Act

Under the Housing Act the Minister of Housing can acquire, hold and dispose of land and other property. He can, after considering the housing conditions of any area define this area on a plan and declare it a housing area, slum clearance area or an improvement area. Although any objections or representations from the Local Authority into whose territory any of the abovementioned areas fall are heard, they do not necessarily control the Minister's decision.

1.5.5 The NRCA Act

The Act provides for environmental permitting and environmental impact assessments.

1.5.6 The Beach Control Act

The Beach Control Act comprises:

- (i) The Beach Control (Protected Area) Order of 1966 which prohibits the pursuit of such activities as fishing, disposal of refuse, water skiing, dredging, destruction or removal of marine life artifacts from the floor of the sea in protected areas.
- (ii) The Beach Control (Crown License) Regulations, 1956, which state that before any equipment, apparatus or structure may be established on the foreshore a license must be obtained.
- (iii) The Beach Control (Commercial Recreational Beach) Regulations, 1960 which state the manner in which a beach should be used to ensure its care and protection.
- (iv) The Beach Control Authority (Licensing) Regulations of 1956, which require that any person desirous of identifying and establishing a beach must first obtain a license to do so.
- (v) The Beach Control (Safety Measures) Regulations of 1957 which declare the safety measures which should be taken and observed by license of each beach.

1.5.7 The Tree Preservation Order

The Tree Preservation Order which falls under the Town and Country Planning Act provides for:-

- (i) The prohibition of tree destruction without the permission of the Local Authority;
- (ii) The replanting of trees in a manner prescribed under the Order.

1.5.8 The Forestry Law

The Forest Act, 1996, replaced the Forest Act 1937 with functions that include:

- (i) giving the Government permission to acquire and declare lands other than Crown Lands Protective Areas;
- (ii) the protection of land (and the plant and animal life found thereon) under forest reserves from illegal destruction;
- (iii) establishing and maintaining recreational facilities in forest conservation areas;
- (iv) preparing and implementing a national forest management and conservation plan.

1.5.9 The Watershed Protection Act

Under the Watershed Protection Act, the Watershed Protection Commission has the power to prohibit, regulate or restrict the planting of crops in watershed areas. The law however, allows for the exploitation of the land by the Agricultural sector, providing that the established guidelines are adhered to.

1.5.10 The Wild Life Protection Act

Under the Wild Life Protection Act it is illegal for the birds, fish or animals within any game sanctuary, or any protected animal or bird to be hunted and killed, or for the nest and/or breeding ground of such birds, fish or animals to be disturbed and/or destroyed.

1.5.11 The Mining Act

The Mining Act prohibits the development of a mining industry on land reserved for public use or for a burial ground or within a hundred yards radius of such areas. The law also prohibits the establishment of mining on public/private and corporate lands without the consent of the Commissioner of Mines. It further provides for restoration of mined-out lands to a state where it is at least productive as it was prior to mining.

The implementation of the law is dependent on the penchant of the Commissioner and as such can have either a positive or a negative effect.

1.5.12 The Quarries Act

The Quarries Act states that every person who operates a quarry should first obtain approval from the Commissioner of Mines. This approval is renewable after a five-year period. Where an existing quarry presents a threat to the environment or to persons under the Act, a notice can be served on the operator of such a quarry for its closure.

The Town and Country Planning Department (now part of NEPA) is one of the agencies responsible for the processing of applications for quarrying.

1.5.13 The Idle Land Act

This Act was promulgated to allow the inspection of properties which are 100 acres (40.5ha) and over in order to take action against those having fifty acres (20.3ha) or more idle. When an idle land notice is served on a property, the owner is given three months to prepare and submit to the Land Development and Utilization Commission (LDUC) (now part of NEPA) plans for development of the Idle land. If action is not taken within a specified period after this plan is approved, the owner is served an idle Land order which permits the compulsory purchase of this land by Government for public use.

1.6 The Application Review Process

The National Environment and Planning Agency (NEPA) have the responsibility to review development applications and subdivisions against the provisions of development orders. In those areas where development orders are not available, NEPA uses a Manual for Development (1982), providing planning standards to assist in the review. The use of the development manual constitutes “material considerations” in reviewing development applications. It sets out general requirements and policies related to development, procedures for sub-divisions and development permission, and development standards.

Applications for development are received at the parish councils and referred to NEPA for review and recommendations. A group of applications (defined as call-ins) are reviewed and approved by the Town and Country Planning Authority under the provisions of the Act.

The Jamaican planning system is estimated to handle about 4,000 applications per year, of which about 2,000 are subdivisions. In cases where a change of use is required or there is a “call-in” by the Town and country Planning Authority, the Town and Country Planning Authority determines the applications based on the recommendations from NEPA. It is estimated that the Town and Country Planning Authority deals with about 30 such applications per month

The local authority serves as the local planning and building authority. As such, it receives and processes development applications and grants those applications that are not sent to Town and Country Planning for approval. However, NEPA provides recommendations to the parish councils for all such applications. For applications requiring an environmental permit, the parish council receives the application but refers it directly to NEPA for review (since an application cannot proceed without an environmental permit if the nature of the application requires an environmental permit)

In the case of building and improvements, applications are processed and determined at the parish council, without reference to referrals to NEPA.

Studies have shown that applications have been outstanding for one to two years. The majority of applications outstanding are residential (about 62%) followed by subdivision applications (about 20%).

2.0 LOCAL GOVERNMENT REFORM

The Local Government Reform Process will have implications for the planning process, as the local planning authorities play an increasingly important role. The process seeks to effect a comprehensive revision of all outdated legislation that presently constitutes a major constraint to the effective performance of Councils.

Ministry Paper 7/03 Tabled in the House of parliament on February 4, 2003 by the Honourable Portia Simpson-Miller, Minister of Local Government, Community Development and Sport clearly “envisioned a strong and vibrant Local government as being essential to the attainment of a society in which all citizens enjoy real opportunities to fully and directly participate in and contribute to the management and development of local communities. Further, it considered Local Government and Community Development as complementary processes to achieve the objective of empowering citizens to exercise greater self-management.”

2.1 The Vision

The Vision is the creation and establishment of a new framework of governance for the management of the modern Jamaican society, with the following features:

- **Participatory:** it will create the space for our citizens to become involved in the affairs of their communities as a right, thereby establishing a firm and transparent basis upon which our societal arrangements may be made to flourish.
- **Autonomy:** there would be a clear defining line between the roles of Central government and Local Government.
- **Accountability:** the citizens themselves would constitute a monitoring mechanism to ensure efficiency in the use of financial and other resources that are available to address the economic and social development of specific localities.
- **Developmental:** it will facilitate a process of development that makes for the creation of wealth and the reduction of poverty.
- **Empowerment:** it will empower citizens and communities to take responsibility for the management of their economic, health, educational, cultural and recreational needs.

2.2 The Policy Objective

Is the implementation of mechanisms to ensure the effective delivery of service to the citizens of the communities on a financially sustainable basis with the active involvement and participation of the citizens in keeping with the vision.

2.3 Policy Provisions

The Ministry Paper proposed five (5) policy provisions:

1. Requires the Local Authority to create municipal management mechanisms to provide more effective management for discrete urban and rural areas (Development Areas) that have emerged over time within parishes across the country. These mechanisms would reflect, but not be limited to, one of the following forms and would be established based on the approval of the respective Local Authority.
 - 1.1 Municipal Status
 - 1.2 Town and Area councils
 - 1.3 Business Improvement Districts
2. Specific definition and rationalization of the roles and functions of Central Government and Local Government. This includes the establishment of clear rules of engagement and coordination between the two.
3. The establishment of dedicated financial resources to support the work of the Local Authorities. This will include the specific commitment of Central Government and the conditions that would trigger that support.
4. All the management mechanisms must create space for the participation and representation of Civil Society on all Local Government structures.
5. To initiate national discussions in order to determine whether the existing thirteen (13) Local Authorities should be rationalized or consolidated in response to the proposed new municipal structures and also in order to achieve economies of scale and greater efficiency.

3.0 ACTIONS EMANATING FROM THE PLAN

The Plan proposes to perform at a target of 80% of applications being determined in 8 weeks (with the exception of major projects).

This will be done by:

1. Delegation of minor and uncontentious decisions;
2. Wider use of IT facilities;
3. Upgrading of outdated administrative systems;
4. Close monitoring of progress on applications;
5. Encouraging pre-application; and
6. Encouraging pre-application negotiation on proposals.

These measures will improve both the speed and quality of decisions.

3.1 Delegation

The Parish Councils and the Portmore Municipality will use powers of delegation to officers for decisions on householder applications and so processed them more quickly. All minor decisions will be taken at officer level and only referred to committee if there are significant objections. Increased delegation will assist officers in building good relations with the public.

3.1.1 Action

Preparation of a guidance document entitled, 'Development Control: Delegation Agreements', based on best practice in this area. This will encouraged the maximum use of delegation as part of an improved customer service.

3.2 Improved IT

There is tremendous cost and time benefits to be derived from good quality IT systems. This includes improvements through IT monitoring of progress on consultation responses. Well thought out, standardized forms can help to reduce delays in processing applications caused by applicants providing poor quality and incomplete information. Consideration can also be given to the greater use of the Internet to improve information dissemination and decision-making.

3.2.1 Action

Development of a good practice guide entitled, 'The One Stop Shop Approach to Development Consents'. This will include the development of a computer system for providing initial advice on the different consents likely to be needed to undertake particular types of development.

3.3 Negotiation and Public Involvement

The Parish Councils and the Portmore Municipality will engage in pre-application negotiations. This may take time but will lead to good quality development and good customer relations. Teams will be established to work on particular sites or types of development. Professional Associations such as architects, planners, environmentalists and engineers will be directly involved.

3.4 Consultation

The late submission of comments by statutory consultees causes delays in processing applications. This is to be further streamlined.

3.5 Development Plans

The principle of a "rolling" plan, involving a continuous process of monitoring and review is to be pursued by the Councils and Municipality. Once plans are in place, partial alterations will be undertaken related to particular areas or types of development.

3.6 Fees for Planning Applications

Fees for planning applications will be adjusted to match the resources spent by authorities on handling particular types of proposals as outlined above.

3.7 Training for Councillors

Councillors need to be better informed about the planning system. This lack of knowledge hampers decision making.

3.7.1 Action

A syllabus on planning training for councillors is to be developed. This will identify the key topics on which training should be given and emphasize the importance of councillors being given a continuing programme of planning training to keep their knowledge up to date.

3.8 Enforcement

Enforcement legislation is to be strengthened. Enforcement action will be simplified and less resource intensive.

UWI Libraries

APPENDIX A

LIST OF PERSONS CONSULTED IN PLAN PRODUCTION

UWI Libraries

LIST OF PERSONS CONSULTED IN PLAN PRODUCTION

- 1) Adams Russell, Pauline, National Water Commission
- 2) Ahmed, Rafi, Department of Geography, University of the West Indies, Mona
- 3) Aikens, Karima, Office of Disaster Preparedness and Emergency Management
- 4) Ainsley, Lionel.
- 5) Albert, Mon. Richard, Catholic Church
- 6) Alberga, Cecille.
- 7) Alexander Joy, Director – Development Branch, National Environment and Planning Agency
- 8) Allen, Robert
- 9) Allen Young, Grace P.S., Ministry of Health.
- 10) Alveranga, Rollin, Ministry of Land and Environment.
- 11) Ammar, Michael President McDonald, Alfred, Airports Authority of Jamaica
- 12) Anderson, E., Statistical Institute of Jamaica
- 13) Anderson, Ivan, Chief Executive Officer – National Works Agency
- 14) Anderson, Marcel, Jamaica Public Service Co. Ltd.
- 15) Anderson, Merline, Managing Director - Jamaica Edible Oils & Fats Co. Ltd. (Seprod Group).
- 16) Anderson, Shawn, VAP Ltd..
- 17) Anderson, Yvett, SDC.
- 18) Aratram, Margaret, Mines and Geology Division.
- 19) Archer, Carol, Head – Urban and Regional Planning Programme, UTECH.
- 20) Arscott, Noel, Managing Director - NASA Farms Ltd
- 21) Ashman, Richard, General Manager - Ashman Food Products Ltd.
- 22) Bailey, Selvin, National Solid Waste Management Authority
- 23) Baker, Christopher F., Consultant – Project Planning and Management (Rural Development)
- 24) Balls, Patricia, OPM – Development Division
- 25) Ballings, Avril, WCCYC
- 26) Barakat, Beverly, Caribbean Outlets
- 27) Barber, Catherine, Appliance Traders Ltd. Pension Fund
- 28) Barrett, David, Environmental Coordinator.
- 29) Barrett, Vernon, National Water Commission
- 30) Barrette, Inspector, Jamaica Constabulary Force.
- 31) Bartholomew, Hubert
- 32) Baugh, Dr. Bruce, Jamaica Tooth Mfg. Co. Ltd.
- 33) Baugh, Lincoln, Managing Director - Jamaica Tooth Mfg. Co.Ltd.
- 34) Baxter, Carlton, Mines & Geology Division.
- 35) Baylis, Martin, Deputy Supt. of Police – Jamaica Constabulary Force
- 36) Bedward, Tanya, MTW.
- 37) Beecher-Bravo, Crislyne, Attorney-Bennett & Beecher- Bravo.
- 38) Bell, Lisa, JAMPRO.
- 39) Benjamin, Kenny, Executive Chairman – Guardsman Group

- 40) Bennett, Rose Attorney-At-Law – Bennett & Beecher-Bravo.
- 41) Bernard, Claire, Director – Sustainable Development and Regional Division, Planning Institute of Jamaica.
- 42) Bernard, Michael, Managing Director – Cigarette Company of Jamaica. Ltd
- 43) Bevy, Sandra, Heart Trust.
- 44) Bicknell, Chris, CEO – Tankweld Group
- 45) Biggs, Norman, Road Planner – National Work Agency.
- 46) Blades, A.J., CEO – Mussons Jamaica Limited.
- 47) Black, Ralna, Clarendon Co-op Credit Union.
- 48) Blackstock, Dale, c/o Zera Beach.
- 49) Blackstock, Earl, c/o Zera Beach.
- 50) Blair, Herro V.
- 51) Blair, Ronald A., Portmore Ministries Fraternal.
- 52) Blake, Cecille, National GIS Coordinator – Ministry of Land & Environment
- 53) Blake, Pamela, Statistical Institute of Jamaica
- 54) Blake, Rowhan Director of Planning -Clarendon Parish Council.
- 55) Blythe, Neville, Director – UGI Group of Companies.
- 56) Bowens, Beverly
- 57) Boswell, Norman, Manager - National Housing Trust.
- 58) Bowie, Ludlow, Director of Real Estate – National Insurance Fund, Ministry of Labour & Social Security.
- 59) Bowie, Margaret, Permanent Secretary – Ministry of Education, Youth * Culture
- 60) Brash, John, Retail Project Engineer – The Shell Company (W.I) Ltd.
- 61) Braylu, Martin, Entrepreneur Brown, Aldo, Clarendon Chamber
- 62) Brown, Alwyn, General Manager - Petroleum Corporation of Jamaica
- 63) Brown, Arnoldo, Office of The Cabinet
- 64) Brown, Dehaan, Fisheries Division.
- 65) Brown, Delroy, Director of Planning – St. Elizabeth Parish Council.
- 66) Brown, Major Desmond, Transport Consultants
- 67) Brown, Ethil, S.D.C.
- 68) Brown, Horace “Maggie”, Life Underwriter – Life of Jamaica Ltd.
- 69) Brown, Julia, Process Development Manager - Specific Research Council
- 70) Brown, John, SRC.
- 71) Brown, Lorence, Director - My Foam Company Ltd.
- 72) Brown, Marvette, Senior Planner – Local Area Planning Branch, National Environment and Planning Agency.
- 73) Brown, Worship Milton, Chairman Clarendon Parish Council & Mayor of May Pen – Clarendon Parish Council.
- 74) Brown, Patrick, Senior Environmental Chemist – Alcoa Minerals of Jamaica
- 75) Brown, Ronald, Director of Planning – St. Catherine Parish Council
- 76) Brown, Sean, St. Elizabeth Parish Council
- 77) Brown, Rev. Terrance
- 78) Brown, Richard Network Developer Manager – Digicel.

- 79) Brown, Rosemarie National Housing Development Corporation Corp
- 80) Brown, Walford, Acting President/CEO - Caymanas Track Limited.
- 81) Bryan, Robert, SDC.
- 82) Buchanan, Donald, Honourable, Minister of Water and Housing
- 83) Buchanan, Paul, Managing Director - National Housing Development Corporation.
- 84) Bunting, Peter, Chairman – D B& G Ltd.
- 85) Butler, Lascelles, Ministry of Health.
- 86) Butcher & Associates, John.
- 87) Byles, Richard, President – Life of Jamaica.
- 88) Calder, Jeannette, Ministry of Water and Housing
- 89) Cameron, Samuel, St. Catherine Health Department.
- 90) Campbell, Daniel, Maxglass Shop Co.
- 91) Campbell, Rupert
- 92) Campbell, Vincent, Rural Physical Planning Division.
- 93) Caridice, Astley, Managing Director – MCW Engineering Company Limited STAMO Limited
- 94) Carty, Andrew, RADA.
- 95) Chin, Pierre, VAP Ltd.
- 96) Chin, Peter, Manager – Raw Materials Section, Lasco Properties Ltd.
- 97) Chevannes Campbell, Marjorie, General Manager – Urban Development Corporation.
- 98) Chalifour, Francois, General Manager - Jamaica Drink Co. Ltd. (WISYNCO Group).
- 99) Chen, Wayne. CEO – Super Plus Food Stores.
- 100) Chin, Andre, VAP Limited
- 101) Chin, Fitzroy, c/o Dennis Clay.
- 102) Chin, Howard, President – Jamaica Institution of Engineers
- 103) Chin, Jukie, Managing Director - Juici Patty Ltd.
- 104) Chin, Larry.
- 105) Chin, Hon. Lascelles, OJ, CD. Chairman/CEO – Lasco Group of Companies
- 106) Chin, Victor, Director - VAP Ltd.
- 107) Chung, Sandy, Tourism Product Development Company.
- 108) Clarke, Bobby, Ministry of Labour
- 109) Clarke, Dorothea, Transport Planner – Ministry of Transport and Works
- 110) Clarke, Roger, Honourable, Minister of Agriculture
- 111) Clarke, Vernon, Island Equipment Co. Ltd.
- 112) Clarke, William, President – Jamaica Bankers Association.
- 113) Clivio, Robert
- 114) Cockburn, Carina, Manager – Special Projects, Life of Jamaican Business Centre
- 115) Cole, Donovan, AGA
- 116) Cole, Donovan D., Pastor – Portmore Gospel Assembly.
- 117) Cole, Dr. Lloyd A.

- 118) Cooke, Claudette, JBG.
- 119) Coore, Hon David, Chairman – NIBJ
- 120) Coote, Robert, Manager - PR ENTERPRISE
- 121) Coy, Carol, Director – Economic Accounting Division, Statistical Institute of Jamaica
- 122) Creary, Desmond, Omni Industries.
- 123) Crooks Owen, General Manager - Jamaica Railway Corporation.
- 124) DaCosta, Dwight, Jamaica Public Service Company Ltd.
- 125) DaCosta, Jacqueline, Permanent Secretary – Ministry of Land & Environment.
- 126) Daley, Annett, Denbigh High School.
- 127) Daley, Prudence, JAS/PDC.
- 128) Dallas, Leroy Dalkeith, 156 Alabaster Close
- 129) Davis, Collin, National Housing Development Corporation Corp.
- 130) Davis, Alton, Entrepreneur/Engineer
- 131) Davis, Norman C., Industrial Minerals.
- 132) Davis, Norman, RJLM.
- 133) Davis, Patricia, Survey & Mapping Division, NLA
- 134) Dawkins, Janine, MTW.
- 135) Dawkins, Yvette, JAMLCO
- 136) Deane, Megan, National Investment Bank of Jamaica (NIBJ).
- 137) Delapenha, Steven
- 138) Delgado, Dorothy, Secretary Manager – St. Ann Parish Council
- 139) Dennis, Joan, Jamaica Institute of Planners.
- 140) Desai, Krishna, NEPA.
- 141) DeVoney, Marc, Peace Corp Volunteer – Portmore Municipality.
- 142) Di Martino, Vittorio, International Consultant – Management of change, Enterprise development, Organisational Wellbeing.
- 143) Dietrich, Dwight, Civil Aviation Authority (CAA).
- 144) Dixon, Jean, MCST
- 145) Donaldson, Bruce, Old Harbour Estates Limited
- 146) Dixon, Steve, Jamaica Public Service Co.
- 147) Donaldson, Lloyd, Hydrogeologist
- 148) Douglas, Easton W.X., C.D., J.P. Easton Douglas & Co, Chairman NIF, Chairman NWA, Chartered Surveyor, Land Economist
- 149) Douglas, Marcia, Laboratory/Environmental Manager, West Indies Alumina Company, Kirkvine Works.
- 150) Douglas, Ureka, Regional Manager – Clarendon, Social Development Commission.
- 151) Downer Walsh, Olive, Retail & Marketing Manager, Agro-Grace Limited
- 152) Duke, Nicholas, SCJ – Monymusk.
- 153) Duncan-Scott, Donna, Managing Director – JMMB.
- 154) Dunkley, Alicia, J.I.S.
- 155) Dunkley, Dale, Jamaica Public Service Company Ltd.
- 156) Durand, Denis, Francois, General Manager – Jamaica Infrastructure Operator.
- 157) Dwyer, Maureen, Ministry of Education.

- 158) Ebanks, Roderick, Jamaica National Heritage Trust.
- 159) Edwards, Marcia, Windalco.
- 160) Ellis, Donald, Ashtron BLA Systems
- 161) Edwards, Michelle, Acting Senior Director, MPRD, Office of Disaster Preparedness.
- 162) Elliston, Hugh, Chemical Lime Co.
- 163) Evans, Berris, Rural Physical
- 164) Evelyn, Owen, Forestry Department
- 165) Fabrini, Alberto, Refinery Manager, Alcoa Minerals of Jamaica, L.L.C., Jamalco.
- 166) Facey, Hon. Maurice, Chairman – Pan Jam Inv. Trust.
- 167) Facey, Stephen, CEO –N Pan Jam Inv.
- 168) Fagan, Clive H., Managing Director – Hill Run Aggregates & Construction Limited.
- 169) Fernandez, Basil, Managing Director - Water Resources Authority.
- 170) Ferrari, Tony, c/o Arosa Limited.
- 171) Finzi-Smith, Bradley, Food For The Poor.
- 172) Flowers, Elroy, J.N.B.S.
- 173) Forbes, Ian G. M., Managing Director - Sherwin Williams (W.I.) Ltd.
- 174) Forrest, Denise, Forrest & Associates.
- 175) Francis, Glenworth, Jamaica Co-op Credit Union League
- 176) Francis, Pat, CEO – JAMPRO
- 177) Frankson, Doreen, President – Jamaica Manufacturers Association
- 178) Frantson, Eswort H., Old Harbour Central
- 179) Fraser, Dillon, Windalco
- 180) Gardner, Myrna, Spanish Town – Police.
- 181) Garel, Peter, Land Development and Utilisation Commission
- 182) Garraway, Nyasha, Economist – Planning Institute of Jamaica.
- 183) Gayle, John Bernard Lodge Sugar Factory.
- 184) Gillings, Albert, NROCC
- 185) Graves, V.H., Managing Director – Graves Mid-Island & Heavy Equipment Co.
- 186) Golding, Errol, Ministry of Education.
- 187) Gomes, Lisa, Guardian Life Limited.
- 188) Gordon, Diane, Jamaica Bauxite Institute.
- 189) Gordon, Nicole, Ministry of Health
- 190) Gore, Christopher, Director - GORE Development Limited.
- 191) Gore, Phillip, Chairman - GORE Development Limited
- 192) Grange, Olivia, Member of Parliament – St. Catherine Central.
- 193) Grant, Courtney, Director of Engineering - Oceanic Digital Jamaica Ltd (formerly Centennial).
- 194) Grant, Senator Norman, President - Jamaica Agricultural Society.
- 195) Grant-Harris, Valrie, MLE.
- 196) Gray, Marvell, Agronomist – Rural Physical Planning Unit, Ministry of Agriculture.
- 197) Green, Rudolph W., St. Catherine Chamber of Commerce
- 198) Griffiths, Andre, Director of Planning - Portmore Municipal Parish Council

- 199) Greenland, Seymour, Marketing & Development Officer, Agr-Grace Limited.
- 200) Griffiths Jennifer, Ministry of Industry and Tourism
- 201) Griffiths, Ronald.
- 202) Groves, Richard, Trade Winds Citrus Ltd.
- 203) Guthrie, Gillian, Ministry of Land & Environment.
- 204) Guy, Garfield, Texaco Caribbean Inc.
- 205) Haiduk, Andreas, Water Resources Engineer – Water Resources Authority.
- 206) Hales, Dr. Alwyn, Ministry of Transport and Works
- 207) Hall, Cheryl, Mossel Jamaica Ltd (Digicel).
- 208) Hall, Herbert, Prime Agencies.
- 209) Hall, Keats, Managing Director – The Forest Conservancy.
- 210) Hall, Lance, Managing Director – *PHOENIX*.
- 211) Hall, Richard, Jamalco.
- 212) Hamilton, Howard, Hamaril Development Co. Ltd.
- 213) Hann, Noel, VMBS.
- 214) Hanson, Everton, Managing Director – Jamaica Mortgage Bank
- 215) Hardware, Thorant, Can Cara Ltd.
- 216) Harris, Mervyn
- 217) Harris, Norman, Geological Survey Department.
- 218) Harrison, Maurice, National Irrigation Commission.
- 219) Harrison, Dr. Richard, Permanent Secretary, Ministry of Agriculture.
- 220) Harrison, Frank, President – Building Societies Association of Jamaica, Victoria Mutual Building Society.
- 221) Hastings, Bryan, National Irrigation Commission
- 222) Hastings, Jeffery, Central Welding Supply Hardware
- 223) Hazle, Greg, Director Strategy & Development – Rinker Materials
- 224) Hay, Karin P., Architect – HAROLD MORRISON+ROBERT WOODSTOCK Associates Ltd.
- 225) Hay Webster, Sharon, Member of Parliament, St Catherine South Central
- 226) Hayden, Donovan, Director – Estate Management, National Land Agency.
- 227) Hayle, Desmond, President – Jamaica Institute of Architects.
- 228) Headley, Marilyn, Conservator of Forests -Forestry Department, Ministry of Agriculture.
- 229) Heaven, Ambassador Derrick, Chairman - Sugar Company of Jamaica
- 230) Hendricks, Hon. Karl, O.J., C.D., Chairman – N.C.C.
- 231) Henry, Mike, Member of Parliament Central Clarendon
- 232) Heron, Jennifer, S.P.T. Community Development.
- 233) Hibbert, Genefa, Permanent Secretary – Ministry of Water & Housing.
- 234) Hill, Aubyn, Managing Director – National Commercial Bank.
- 235) Holmes, Oliver W., Managing Director – Capital Options Limited.
- 236) Hohener, Robert, Arosa Limited.
- 237) Horne, Norman, CEO – ARC Limited.
- 238) Hughes, Dr. Wesley, Planning Institute of Jamaica.
- 239) Hunter, Errol, National Water Commission.

- 240) Hunter, Everton, President – National Water Commission.
- 241) Hutton, John, Managing Director – Flatlets Jamaica Limited
- 242) Hyatt, Karl, Ministry of Agriculture
- 243) Hyde, Janet, Manager – Local Area Planning Branch, National Environment and Planning Agency.
- 244) Hyde, Earl, St. Catherine P.D.C.
- 245) Hylton, Ambassador Anthony.
- 246) Hylton. G. A., OPM – Energy Policy Unit.
- 247) Hylton, Patrick, Managing Director - Sugar Industry Authority.
- 248) Hylton, L., C.P.C.
- 249) Hylton, Noel
- 250) Innerarity, Reginald, lot 11b St. Jago Heights.
- 251) Innis, Collin, Project Consultant – Ministry of Water & Housing.
- 252) Issa, Hon. John, O.J., J.P., CEO – Superclubs.
- 253) James, Aleith M., Jamaica Information Service
- 254) Jarrett, Blare, Jamaica Public Service Company Ltd
- 255) Jarrett, Earl, General Manager – Jamaica National Building Society.
- 256) Jackson, Andrine, TA
- 257) Jackson, Fitz, Member of Parliament, St. Catherine South
- 258) Jackson, Garth, National Water Commission.
- 259) Jackson, Trevor, Managing Director – TransJamaican Highway.
- 260) Jacobs, William, Manager – JBRA Engineering.
- 261) James, R. Karl, C.D., General Manager – Jamaica Cane Productions Sales Limited.
- 262) James, Rex, Managing Director – National Investment Bank of Jamaica
- 263) Jha, Abhas K., Senior Infrastructure Specialist Finance, Private Sector and Infrastructure Department, The World Bank.
- 264) Johnson, Hewis, Mossel Jamaica Ltd (Digicel).
- 265) Johnson, Debra, Zela's Plaza.
- 266) Johnson, Zela, Zela's Plaza.
- 267) Johnston, Charles, Chairman – Jamaica Producers Group.
- 268) Jones, Andrea, NEPA
- 269) Jones, Derrick, Chairman – Cable & Wireless Pension Fund.
- 270) Jones, Eleanor, Environmental Solutions Ltd.
- 271) Jones, Maurice, Consultant-West Indies Home Contractors.
- 272) Jones, Meline, Parish Councillor
- 273) Keane-Dawes, Ms
- 274) Kerr, Robert, Senior Consultant – Investment Promotion, JAMPRO.
- 275) Khan, Oral, Senior Director, Strategic Planning Policy, Research & Evaluation Ministry of National Security
- 276) Knight, Mrs., National Investment Bank of Jamaica
- 277) Knight, Dillard, NEPA
- 278) Knight, Garfield, Director – Information & Technology, National Land Agency
- 279) Knight, Peter, Director - Environmental Health Unit

- 280) Kolbusch, Paulette, Manager-Environmental Standards & Regulations Branch, NEPA.
- 281) Kong, Andre, Director – Fisheries Division
- 282) Lambert, Doreen, National Archives
- 283) Laidley, Clive, Ministry of Water and Housing.
- 284) Lakeman, Lewis, Airport Authority.
- 285) Lalor, Hon. Dennis, O.J., Chairman – ICWI Group Limited.
- 286) Lankester, A. T., Managing Director – Jamaica Bags Limited
- 287) Lankester, Tim, Director – Jamaica Bags Limited
- 288) Latibeaudiere, Derrick, Chairman Sugar Company of Jamaica
- 289) Latham, John, Senior Forestry Advisor – Forestry Department.
- 290) Lawrence, Steve, National Water Commission
- 291) Lawson, Irvine, Rural Physical Planning Division.
- 292) Learmond, Charles, Member of Parliament, Clarendon South West.
- 293) Lee, David, Managing Director – Caribbean Ecosystems Limited.
- 294) Lee, George, Mayor, Portmore Municipal Council.
- 295) Lee Chin, Michael, Chairman – National Commercial Bank.
- 296) Leiba, Max, Anona Company Limited.
- 297) Levy, Christopher, Managing Director - Jamaica Broilers Group.
- 298) Levy, Robert, President & CEO – Wray & Nephew Ltd.
- 299) Levy, Thelma, Director of Planning – KSAC.
- 300) Levy, Wesley, President – Clarendon Chamber of Commerce
- 301) Lewis, Glendon, Retail Engineer – Esso Standards Oil S.A. Ltd.
- 302) Lewis, Winston, Manager – Port and Railway, Windalco.
- 303) Lewin, Errol A., Managing Director - Foam & Accesories Ltd.
- 304) Lewin, Frederick A., Director – O. Jay Koolers Ltd.
- 305) Lewis, Clinton, Trustee – Cable & Wireless Pension Fund.
- 306) Lincoln, Junior, Chief Executive Officer - Cancara Ltd.
- 307) Lindsey, Norma, Clarendon Internet May Pen D.A.C.
- 308) Lopez, Beverly, President – Private Sector Organization of Jamaica
- 309) Lopez, John
- 310) Lowe Chin, Edmarine, GIS Manager – National Works Agency
- 311) Lynch, Ian, Site Acquisition and Roll Out Manager – Digicel.
- 312) Lynch, Millard, Portmore Chamber of Commerce.
- 313) Lynch, Millicent, President - Portmore Chamber of Commerce.
- 314) Lyon, Susan, Jamaica National Heritage Trust.
- 315) Madden, Lawrence, JAS.
- 316) Mahfood, Andrew, Managing Director - WISYNCo
- 317) Mahfood, Joe, Seville Development Corporation.
- 318) Mallish, Glenroy, Managing Director – Factories Corporation of Jamaica.
- 319) Manderson, Wayne, KRC.
- 320) Manhertz, Mr. Technical Director – Esso Standards Oil S.A. Limited.
- 321) Mann, A. Nigel, Manchester Parish Council.
- 322) Maragh, Frederic.
- 323) Maragh, Harry, Portworkers Superannuation Fund.
- 324) March, Dr. Carl, Veterinary Surgeon

- 325) Marsh, Neville, Managing Director - Epping Oil Company.
- 326) Masters, June, Fisheries Division.
- 327) Matalon, Joseph A. Chairman, JAMPRO
- 328) Matalon, Joseph M., Chief Executive Officer - West Indies Home Contractors
- 329) Matthews, Charles, President/CEO – Jamaica Public Service
- 330) Maxwell, Jerome, Chief Executive Officer – Jamalco.
- 331) McBean, Colin, Cable and Wireless Ja. Ltd.
- 332) Mcatty, Thelma, Sugar Co. Of Jamaica
- 333) McConnell, G. Mark, Managing Director - Trade Winds Citrus Ltd.
- 334) McConnell, Peter, Director – United Estates.
- 335) McConnell, William, Managing Director/CEO – Wray & Nephew Ltd
- 336) McDaniel, Wendy, Assistant Planner – Ministry of Industry & Tourism
- 337) McDonald, Byron, Development Bank of Jamaica.
- 338) McDonald, Geraldine, JNBS – May Pen.
- 339) McDonald, Norman, Chairman – National Housing Development Corporation.
- 340) McDowell, Carole, JAMPRO.
- 341) McFarlane, Everton, Economist – Planning Institute of Jamaica.
- 342) McFarlane, Raymond, JPS.
- 343) McFarlane, Noel, Managing Director – Mac;s Pharmaceuticals & Cosmetics
- 344) McGlashan, Don, Chief Technical Director - Ministry of Agriculture
- 345) McIntosh, Donald, Managing Director - Jamaica Urban Transit Corporation.
- 346) McKenzie, Andrea, Parish Officer – National Housing Development Corporation
- 347) McKenzie, Annette M. Deputy Director General – Statistical Institute of Jamaica
- 348) McKenzie, Febrel, Jamaica Fire Brigade.
- 349) McKenzie, Karlene, Planner – Ministry of Local Government, Community Development & Sport
- 350) McCallum, Guy, National Water Commission.
- 351) McKoy, Dwight, NEPA
- 352) McKenzie Garth, Jamaica Public Service Company Ltd.
- 353) McLaren, Michael A., CEO – Machem Chemicals Ltd.
- 354) McLean, Audley, Acting Director of Operations-National Solid Waste Management Agency.
- 355) McLeish, Phillip, Pension Fund Manager - Cable & Wireless Pension Fund.
- 356) McLeod, Wesley, Wigton Wind Farm Ltd.
- 357) McMorris, Michael, Executive Director – JAMPRO
- 358) Melhado, Les, Managing Director- Colgo Equities Jamaica Limited
- 359) Messias, Aubrey
- 360) Mian, Zia, Office of the Prime Minister
- 361) Miles, Jerome, Director of Business Development – WINDALCO.
- 362) Miller, Dennis, Ministry of Transport and Works.
- 363) Miller, Herman, Supt. Portmore Police Station
- 364) Millet, Frederic, Project Manager, Environmental Officer – Urban Development Corporation.

- 365) Miller, Paul, Managing Director - Jamaica Citrus Growers.
- 366) Miller, Rohan, Vice President & Chief Investment Manager – Life of Jamaica
- 367) Miller, Woodburn.
- 368) Mills, Raymond, Nestle-JMP (Jamaica) Ltd
- 369) Minott, Dr. Andre, Chief Planner – Urban Development Corporation
- 370) Minott, Norman, Managing Partner – Myers, Fletcher & Gordon, Attorney's-At-Law.
- 371) Mohansingh, Ansel, Sherwin Williams W.I. Ltd
- 372) Morgan, Ken, Managing Director - Therapedic Ltd.
- 373) Morgan, Tony, Managing Director - Marble Products.
- 374) Moore Donald, Director Project – National Housing Trust.
- 375) Morgan, Adassa, Clarendon Parish Council
- 376) Morgan, Anthony, Caribbean Stone Industry Ltd
- 377) Morgan, Jennifer, Cable and Wireless Ja. Ltd.
- 378) Morgan, Kenneth, Managing Director - Therapedic (Carib.) Ltd. (Morgan's Industries Group).
- 379) Morris, Leroy, Electric Arc (Jamaica) Ltd.
- 380) Morris, Michael, P.C. St. Catherine.
- 381) Morrison, Dennis, Chief Technical Director – Development Council, Office of the Cabinet.
- 382) Morrison, Edith – St. Catherine, Social Development Commission
- 383) Morrison, G.L., St. Catherine S.D.C.
- 384) Morrison, Harold, Architect, Harold Morrison + Robert Woodstock Assocs. Ltd.
- 385) Morrison, Livingstone, Sugar Co. of Jamaica Mullings, Ed, Jamalco
- 386) Morrison, Mala, Harold Morrison + Robert Woodstock Assocs. Ltd.
- 387) Moss, Michael, Jamaica Public Service Co.
- 388) Muirhead, Michael, Acting Executive Director – Tourism Product Development Co.
- 389) Mullings, Don, President – Incorporated Masterbuilders Association.
- 390) Myers, Dwight, Manager – Geographic Information Systems, National Land Agency.
- 391) Myrie, Jeffery, Mainland International
- 392) Nangle, Melissa, Research Officer – Ministry of Water & Housing.
- 393) Narasingh, R., Urban Development Corporation
- 394) Neil, Joan C., Director – Office of the General Secretariat of the Organization of American States in Jamaica
- 395) Newsome, Glendon, President – Land Surveyors Association of Jamaica.
- 396) Nittler, John, Senior Manager – Natural Resources Latin America and the Caribbean.
- 397) Notice, Dr. Raymoth Mayor, Chairman – St. Catherine Parish Council and Mayor of Spanish Town.
- 398) Noel, David, BNS.
- 399) Noel, Keith, Spanish Town – DAC.
- 400) Nugent, Lynden C., General Manager - Industrial Chemicals Co. (Alkali Group).
- 401) Oakley-Williams, Lanie, General Manager – Customer Service Region

- 1, Jamaica
- 402) O'Brien, Carl, CEO – Digicel
- 403) Officer, Lisa, Trustee - Cable & Wireless Pension Fund
- 404) Orane, Douglas, CEO – Grace Kennedy & Co. Ltd.
- 405) Otto, Frank, Managing Director – Venecia Development Company Ltd.
- 406) Otto, Rev. Frank
- 407) Palmer, Carol, Ministry of Justice.
- 408) Parchment, Ingrid, C-CAM.
- 409) Parchment, Rae, Traffic Highway Engineer – National Works Agency.
- 410) Parke Thwaites, Catherine, Senior Vice-President – Life of Jamaica, Investment Department.
- 411) Parkin, Jacqueline D.
- 412) Parkin, Marjorie D J.P.
- 413) Paul, Jr., Vernon G., Managing Director - Roto Plastics (Jamaica) Ltd.
- 414) Martin Addington, New Era Homes 2000 Ltd.
- 415) Patterson, Anthony, NEPA.
- 416) Paul, Patricia, Secretary Manager – Clarendon Parish Council
- 417) Pearson, Carlisa, SDC
- 418) Peart, Dean, Honourable, Minister of Land & Environment
- 419) Perkins, Aubin, National Housing Trust.
- 420) Perkins, Lorna, Director of Urban Planning and Regional Development - Ministry of Local Government Community Development & Sport.
- 421) Perrin Greenwood, Rose, Director of Land Use & Development, Ministry of Land & Environment.
- 422) Peterson, Howard, Director/Project Development – CayJam Development Ltd.
- 423) Peterson, Hopeton, Planning Institute of Jamaica.
- 424) Phillips, Andrea, George Kirby's Hardware
- 425) Phillips, Charles, George Kirby's Hardware
- 426) Phillips, Donovan, MLE.
- 427) Phillips, Sharon, Factories Corporation of Jamaica Ltd.
- 428) Pigou-Dennis, Elizabeth, Acting Head – Caribbean School of Architecture, UTECH.
- 429) Pottinger, Veniece, Executive Director of Services – Jamaican Promotions Corporation.
- 430) Potopsingh, Ruth, Petroleum Corporation of Jamaica.
- 431) Powell, Albert L., Director – Somerset Quarry, Division of Somerset Enterprise Ltd.
- 432) Powell, Colin, Consultant Planner
- 433) Powell, Errol, Managing Director – ICD Group Limited.
- 434) Powell, Pauline P., Director – Somerset Quarry, Division of Somerset Enterprise Ltd.
- 435) Poyser, Lascelles J., Manager Director – New World Realtors Ltd.
- 436) Prawn, George A., Southern Regional Health Authority.
- 437) Prendergast, Doreen, Ministry of Water and Housing.
- 438) Price, Lincoln, NWC.

- 439) Price, Michael, Ministry of Agriculture.
- 440) Pyne, Cuthbert
- 441) Radlein, David, Managing Director – Jamaica Broilers Group Ltd.
- 442) Rajashekhar, K. CEO - JALEX Manufacturing Company Ltd.
- 443) Rahaman, Imtiaz, Managing/Director – Industrial Gases Ltd.
- 444) Rainford, Oral, Ministry of Land and Environment
- 445) Ramtalie, O.D., Relocation 2000
- 446) Rattigan, Calbert, St. Catherine Health Department
- 447) Rawle, James E. D., General Manager - Nestle-JMP (Jamaica) Ltd.
- 448) Reeson, Peter, President – Jamaica Institute of Environmental Professionals
- 449) Reynolds, Devon, General Manager – West Indies Synthetics Ltd. (WISYNCO Group).
- 450) Reynolds, Milverton, President – National Housing Development Corporation.
- 451) Rhoden, Alva.
- 452) Rhoden, Bert, EPIC Hardware
- 453) Rhoden, Kemar, EPIC Hardware.
- 454) Richards, Annmarie, May Pen Dev. Area Committee.
- 455) Richards, Earl, Airport Authority
- 456) Richards, Lavern, Go Tel Communications Ltd.
- 457) Ricketts, Lola, Tourism Product Development Co.
- 458) Riettie, Roy
- 459) Roache, Coy – Commissioner, Mines and Geology Division, Ministry of Mining and Energy
- 460) Roberts, Audley L., Mining Engineer
- 461) Roberts, Hugh, Bernard Lodge Sugar Factory.
- 462) Roberts, Telbert, Managing Director – Roberts Funeral Home
- 463) Robertson, Dr. the Honourable Paul, Minister of Development – Office of the Prime Minister, Member of Parliament South East St. Catherine.
- 464) Robinson, Desmond, Parish Development Commission
- 465) Robinson, Michael, Spliffie Designs.
- 466) Robinson, Phillip, Jamaica Council Of Churches.
- 467) Robotham, Dennis
- 468) Rollins, Alveranga, MLE.
- 469) Rose, Leon B., J.C.F.
- 470) Rousseau, Hon. Patrick, O.J., Myers, Fletcher & Gordon, Attorney's-At-Law.
- 471) Rowe, Sean, Manchester Parish Council. Russell, Owen, JAMPET Service Station.
- 472) Salmon, Denise, Secretary/Manager – Portmore Local Planning Secretariat.
- 473) Salters, Norman, Airports Authority.
- 474) Samuels, Blossom, Consultant Planner.
- 475) Samuels, Devon, My Foam Company Ltd
- 476) Samuels, Earle, Managing Director – National Housing Trust
- 477) Sangster, Raphael, B.N.S.
- 478) Sappleton, Ferdinand, Modern Architecture & Construction.
- 479) Sappleton, Jasmine, Dehring Bunting & Golding

- 480) Scott, Keith, Planning & Information Manager – Sugar Manufacturing Corporation of Jamaica.
- 481) Scott, Keith, Vice President – Mining & Quarrying Association of Jamaica Ltd.
- 482) Scott, Michael, RBTT.
- 483) Scott, Reynold, Chairman - Jamaica Developers Association.
- 484) Scott, Vivienne, Ministry of Education
- 485) Seaton, Y.P. Developer
- 486) Selvyn, Charmaine, Planning Institute of Jamaica.
- 487) Sergeant, Donald, Regional Systems Manager – National Irrigation Commission Ltd.
- 488) Sewell, Gary, Transport Authority.
- 489) Seymour, Morin, KRC.
- 490) Seymour, Oswald S., J.P., Jamaica Representative – Florida Aquastore, Water & Wastewater Technologies.
- 491) Shakespeare, Lisa-Gaye, Jamaica Information Service.
- 492) Shaw, Percival, RADA
- 493) Shaw, Stephen. Manager – Planning & Research, National Works Agency.
- 494) Shirley, Kevin, Councillor, Thompson Town N/W.
- 495) Sicard, Desmond, Factories Corporation of Jamaica
- 496) Singh, Hayden, Managing Director – Courts Jamaica Ltd
- 497) Simon, Day Dawn, Manager – Research, Development & Evaluation
- 498) Simon, D., Statistical Institute of Jamaica Simmonds, Jacky, JPS
- 499) Simpson Stephanie, SDC.
- 500) Simpson Miller, Portia, Honourable, Minister of Local Government Community Development & Sport
- 501) Staphel Thomas, Clarendon Parish Council
- 502) Simmonds, Lorna, Senior Director – Development Council, Cabinet Office.
- 503) Sinanan, Armit, Managing Director – RBTT Bank of Jamaica.
- 504) Small, Wainworth, Civil Aviation Authority
- 505) Smikle, Stephen, Fisheries Division.
- 506) Smith, Colin, Go Tel Communications Ltd.
- 507) Smith, Len, President – Jamaica Association of Quantity Surveyors.
- 508) Smith, Wilfred, c/o Dennis Clay.Spence, Emile, Executive-Marketing and Distribution, Jamaica National Building Society.
- 509) Spencer, Ruddy, Member of Parliament, South East Clarendon
- 510) Stanberry, Donovan, Permanent Secretary – Ministry of Land & Environment.
- 511) Stanbury, Donovan, Ministry of Water & Housing.
- 512) Stanforth, Kelly, Ministry of Health (E.H.U.)
- 513) Stephens, Robert, Senior Vice-President, Business Development – The Port Authority of Jamaica
- 514) Sterling, Stephen. Manager, Planning & Monitoring Unit, Petroleum Corporation of Jamaica.
- 515) Stewart, Hon. Gordon “Butch” CEO – A.T.L. Group, Sandals
- 516) Stewart, Woodrow c/o Samuel Freklon.

- 517) Swire, George, CEO - Electric Arc (Jamaica) Ltd.
- 518) Symes, Guy, Executive Secretary – The Forest Conservancy
- 519) Sampson, Joan, Director of Planning – St. Ann Parish Council.
- 520) Tait, Andre, KRC
- 521) Tankoy, Don, Executive Manager OTB
- 522) Taylor, Locksley, Developer.
- 523) Taylor, Michael, Project Manager - National Housing Trust.
- 524) Telling, Bill, CEO – Carreras Group Ltd
- 525) Thelwell, Patrick, Senior Investment Manager – National Insurance Fund, Ministry of Labour and Social Security.
- 526) Thomas, Hon. Kingsley, O.J., Managing Director – Development Bank of Jamaica Ltd.
- 527) Thomas Desulme, Yvon, Honourary Consul General of the Republic of Korea.
- 528) Thompson, Alpha, The “Jamaica Voice”
- 529) Thorne, Gilbert, Operations Manager – Monymusk Sugar Factory.
- 530) Treasure, Ana, PAHO.
- 531) Tucker Carl, New Era Homes.
- 532) Tuckey, Peter, Managing Director – F.W. Woolworth & Co. Ja. Ltd
- 533) Tulloch, Sylvester. Shop No. 6 Pompano Commercial Complex
- 534) Turnbull, Gary, Sugar Industry Authority.
- 535) Van Horne, Ken, Managing Director – Master Blend Feeds (Jamaica Broilers Group).
- 536) Varga, Robert, Manager – Chill Out, Beach Bar & Restaurant.
- 537) Viccianna, Sheena, Red Cross Clarendon Chamber of Commission.
- 538) Villiers, Ruthlyn, Managing Director - Preview Limited.
- 539) Walters, Rupert, Community Development Officer (SDC).
- 540) Ward, Dr. Elizabeth, Ministry of Health.
- 541) Warmington, C. Everald, Member of Parliament, South West St. Catherine
- 542) Watson, Antony, Watson Auto Supplies
- 543) Watson, Edgar, General Manager – Finance & Investment, Jamaica Agricultural Development Foundation.
- 544) Watson, Laurie, Ministry of Health.
- 545) Watson, Randolph, Land Development and Utilisation Commission.
- 546) Webster, Vernal, Clarendon Health Department
- 547) Welsh, Kingsley, CVM TV.
- 548) Wiggan, Edith, Clarendon 4H Club.
- 549) Wilmot Brown, Ian, MLE
- 550) Williams, Franklin, Chief Engineer (Snr. Vice President), National Water Commission.
- 551) Williams, Acain, KRC.
- 552) Williams, Angela, Osborne Store P.O. Clarendon.
- 553) Williams, Kay-Ann, Mines and Geology Division.
- 554) Williams, Marcia.
- 555) Williams, Margaret, Environmental Ltd.
- 556) Williams, Terrence, Maxi Department Store in May Pen

- 557) Williamson, Clinton, Youth Rep for GP Division, Executive member of GP, Citizens Association.
- 558) Williamson, George T., Director Business Development – Rinker Materials.
- 559) Williamson, Martin, Mines and Geology Division.
- 560) Wilson, Lauriston, Ministry of Education
- 561) Wiltshire, Felicia, Legal Manager – National Land Agency.
- 562) White, Futtremann, RADA.
- 563) White, Michael, Managing Director – Hydrology Consultants Limited.
- 564) White, Ransford, Mount Royal Development Co. Ltd.
- 565) White, Von, Managing Director - Omni Industries Ltd.
- 566) Wong, Patrick, Min. Local Govt., Comm. Develop. & Sport.
- 567) Wong-Chew-Onn, Sam, Ja. Hi Tech Farms Ltd. Spring Plain, Clarendon
- 568) Woodstock, Robert, Harold Morrison+Robert Woodstock Associates Limited.
- 569) Wright, Karl, President – VMBS.
- 570) Wright, Robert.
- 571) Wynter, Godfrey, Mines and Geology Division.
- 572) Wynter, Joan, MTW.
- 573) Ximmines, Charles, National Environment and Planning Agency
- 574) Young, Michael, President/CEO – The First Investors Group Management Group.

COUNCILLORS

- 575) Bailey, Councillor Carlton, Milk River, South West Clarendon
- 576) Barnswell, Councillor Sceam, Hayes, South East, Clarendon.
- 577) Blake, Councillor Inly, May Pen East, Central
- 578) Blake, Councillor Keith, Independence City Division (JLP)
- 579) Brown, Councillor Horace, Bridgeport Division (PNP)
- 580) Brown, Councillor Milton (Mayor), Mineral Heights, South East.
- 581) Buchanan, Councillor Camille, Gregory Park (JLP), St. Catherine South Central.
- 582) Campbell-Rodriques, Councillor Natalie, Westchester Division (JLP), Portmore
- 583) Charoo, Councillor Randal, Race Course, South West.
- 584) Guy, Councillor Donovan, Twickenham Park, St. Catherine South Central.
- 585) Fagen, Councillor Colin, Edgewater (PNP).
- 586) Frankson, Councillor Esworth, Old Harbour Central, St. Catherine South West.
- 587) Grant, Councillor Norris, Crescent, St. Catherine Central
- 588) Grant, Councillor Lloyd, Sydenham, St. Catherine South West
- 589) Hylton, Councillor Leopold (Deputy Mayor), May Pen West, Central
- 590) Johnson, Councillor Hilda, Old Harbour South, St. Catherine South West.
- 591) Jones, Councillor Melvin, May Pen North, Central.
- 592) Kellyman, Councillor Norman, Greater Portmore North (JLP)
- 593) Lawrence, Councillor Enos, De La Vega City, St. Catherine South Central.
- 594) Lee, Councillor George, Mayor, Portmore (PNP).
- 595) Lynch, Councillor Errol, Waterford (PNP).

- 596) Maragh, Councillor Winston, Rocky Point, South East, Clarendon Parish Council
- 597) Marshall, Councillor Elvis.
- 598) McKenzie, Councillor Desmond Anthony A. J.P., Mayor of Kingston & St. Andrew.
- 599) Morgan, Councillor Austin, Red Hills, St. Catherine West Central.
- 600) Morris, Councillor Trevor, Denbigh, Central
- 601) Morrison, Councillor Everton, Spanish, St. Catherine Central.
- 602) Miller, Denzil, Racing Secretary.
- 603) Neita, Headley, Councillor Natalie, Lauriston, St. Catherine East Central
- 604) Newton, Councillor Norman, Greendale, St. Catherine South Central
- 605) Palmer, Councillor Owen, Homestead, St. Catherine Central Scott, Councillor
- 606) Purcell, Councillor Uphell, York Town, South West Norman, Greendale, St. Catherine South Central.
- 607) Sauderson, Councillor Owen, Braeton Division (PNP).
- 608) Smith, Councillor Nerpatrick, Palmers Cross, South East.
- 609) Thomas, Councillor Leon, Hellshire (PNP).
- 610) Weir, Councillor Gerval, Church Pen, St. Catherine South West
- 611) Wint, Councillor Anthony, Greater Portmore East (PNP), Portmore Municipality.
- 612) Wheatley, Councillor Andrew, Naggo Head (JLP), Portmore Municipal Council.
- 613) Williams, Councillor George, Bernard Lodge, St. Catherine South.
- 614) Williams, Councillor Joel, Toll Gate, South West Clarendon.
- 615) Wilson, Councillor Ralston, Old Harbour North, St. Catherine South West

APPENDIX B

DOCUMENTS CONSULTED IN PLAN PRODUCTION

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DOCUMENTS CONSULTED IN PLAN PRODUCTION

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