ABSTRACT

PROJECT REQUIREMENT
This project is submitted towards fulfillment of the coursework requirements for the completion of the Msc. degree in Production Engineering and Management. The scope of the project is centered around current problems of a state-enterprise unit and offers plans to improve its performance. Several courses and topics in the Msc. programme were highly useful in analysing and formulating strategies.

SELECTION OF COMPANY AND PROJECT TITLE
The search for a company with current problems and willing to provide information resulted in the selection of Caroni [1975] Ltd. . In discussing the requirements of the project with a senior executive of Caroni, the Rum Distillery Division was identified as a priority area; the Division was incurring increasing operating losses despite the trend of increasing industry sales.

PROJECT AIM AND BENEFITS
Caroni provides essential inputs to several organisations; users of sugar, users of alcohol, users of molasses, and distributors of rum products, raw and refined sugar. Caroni itself, employees over 10,000 persons and impacts on several thousands of persons in the food, agriculture, manufacturing and distribution sectors. This project is aimed at developing a corporate plan for a division of Caroni. Improvements in Caroni’s performance has national benefits with the potential of generating employment, increasing economic activity, and improving the balance of visible trade through agricultural exports and reduction in food imports.